



Role of Village Head Leadership in Realizing Good Governance (A Qualitative Descriptive Research in Sigalapang Julu Village, Panyabungan District, Mandailing Natal Regency)

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ABSTRACT

This study tries to describe the facts about the Leadership Role of the Village Head in realizing Good Governance in Sigalapang Julu Village in 2011. The theory used to describe this problem is the theory of Good Governance, which is a method and concepts about the implementation of good governance. Good Governance is the main foundation in running a democratic and good government, especially in village government. This thesis also looks at the leadership role of the Village Head in carrying out the concepts of Good Governance in running village government, so that good government can be realized. And how the Village Head can implement a policy and service to the village community. In this study using a qualitative descriptive method, namely research that is used to describe the atmosphere that occurs in the field based on observed data, behavior, speech, and writing. The interview method was used as the main technique of data collection. Data were analyzed through interviews through their relevance to the theory used.

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1. INTRODUCTION

byThe history of the village is the forerunner of the formation of a political society and government in Indonesia long before this nation state was formed. The social structure of the type of village, indigenous peoples and so on has become a social institution that has a very important position. "The village is an autonomous institution with its own traditions, customs and laws and is relatively independent, this is shown, among other things, by the high level of diversity that makes the village perhaps the most concrete form of the nation". - Cultural values, history and customs. The village as a traditional government has adhered to democratic values in the implementation of its government(Inten, 2018; Seran, 2019).

How many traditional forms of government exist in Indonesia can be seen in several regions in Indonesia with several names, namely, Villages in Java and Bali, Nagari in West Sumatra, Marga in Palembang, Pananian in Tana Toraja, Tumenggungan and others. The foundation of the formation of village government is the diversity of people in the village and active participation. "In the village government system, there is a known democratic system which can be seen in the deliberations that

are carried out to reach consensus in discussing the problems contained in the village". "The village head is a government tool, a regional government tool, and a village government tool that leads the administration of village government.

There has been a new government regulation after the formation of regional autonomy and village autonomy, in order to realize democratic governance in the village, explained in article 94 of UUNo. 22 of 1999, village government consists of village government and village representative bodies, where village government consists of village heads, village officials (Sekdes, village treasurers, section heads)(Flowers, 2020)The implementation of village government is a subsystem of the government administration system, so that the village has the authority to regulate and manage the interests of its people. Law no. 22 of 1999 on village government which is a substitute for Law No. 5 of 1979 on village government. "In Law no. 22 of 1999 confirms that the village is no longer an administrative area, in fact it is no longer a subordinate or an element of regional implementation, but becomes a special and independent area within the district so that every villager has the right to speak for his own interests according to the socio-cultural conditions that live in. in the community"(Arifin, 2019; Fauzi, 2019).

The emergence of the phenomenon of bad governance raises the need to reform governance, towards better governance (good governance), thus there are two levels of governance reform that must be addressed. which allows the involvement of all elements of the village in public affairs, government administration and formulating village interests, in order to create social welfare, both in terms of economic, political and social. In shifting the paradigm from the concept of governance to governance, the process of administering village government should be based on trust (mutual trust) and partnership (partnership) between elements in society (stakeholders). Because after all,(Hamdam, 2020; KALSUM, nd). Therefore, the village government must cooperate with elements of the community with the principle of partnership. In an effort to build Trustees and partnerships, there is no other way but to rely on the process of implementing village governance on the principles of good governance, these principles include: Participation, which is where the village administration involves all elements of society, and transparency towards the process of government and development, so that every change can be known by the whole community, accountability (amanah) for every policy made by the village government must be accountable to the public or the community, both legally, politically and morally. Second, at the level of village relations with the supra-village (district-provincial), it is necessary to build a process that can lead to village interests in the political domain. 32 of 2004 concerning regional government, which gives authority to the Regency/City by giving the village authority to regulate its own household affairs, with the aim of creating good governance within the village.(Rahmatullah, 2021).

Good governance is the most important central issue in the discussion of government management, the demands made by the community on the government to carry out good governance are in line with the increasing level of knowledge and education of the community, apart from the influence of globalization, is no exception. at the lowest level of government such as a village. Good governance is a concept that has recently been used regularly in political science.(Aridhayandi, 2018; Kamaluddin, 2019). The principles of good governance are concepts that are closely related to public services. Public services that have been felt by the community have not been able to provide convenience and welfare for the community itself, many public services provided to the community are not effective and efficient. So far, the services provided to the community are inefficient, which tend to be bureaucratic rent-seeking, with the meaning of community customers getting services from providers, which means that the government as a service provider has not been able to provide good services to the community, where services are provided to the community. tends to be unsatisfactory and convoluted, so that it can trigger conflict(Moento et al., 2019).

Public service is an embodiment of the function of the State apparatus as a public servant and a servant of the state. Public services by the public bureaucracy are intended to improve the welfare of the community. In politics within the village government, there are also important elements that can create a good governance.(Herizal et al., 2020).Thus good governance is an institutional framework to strengthen village autonomy. Because substantively decentralization and village autonomy are not only a matter of sharing authority between levels of government, but also efforts

to bring the state closer to the community, good governance is the basis for implementing local autonomy.(Eka Putra, 2018).

A strong and autonomous local government will be meaningless for local communities if it is not supported by transparency, accountability, responsiveness and community participation. The application of good governance at the village level is a sophisticated solution to bad governance, namely a village government dominated by the village head and village elites, which is less based on community participation and limited transparency, accountability and responsiveness. So that through the application of the principles of good governance, there will be no more benevolent, mandatory and authoritarian village leadership patterns from the condition of the elite, centralistic, and feudal biased village structure, on the contrary, a participatory, responsive and democratic social leadership will emerge.(Eka Putra, 2018; Herizal et al., 2020). With good governance, villagers will have free space and capacity to voice, access and control. In supporting the realization of all participation, duties and authorities of village officials, it is necessary to establish or implement good governance at the local level such as villages, in order to create social welfare, both in terms of economic, political and social. The establishment of democratic governance in villages will also reduce high costs socially and economically(Ramadani, 2018; Supratman, 2018).

Sigalapang Julu Village is one of the villages that can be said to be successful in carrying out its government by applying the concepts of good governance, which is based on community participation, transparency, accountability, responsiveness, democracy, and good public service. in Panyabungan District, Mandailing Natal Regency, namely Sigalapang Julu village, it can be seen in the 2010 village head election with a very high level of community political participation and running in a democratic, open manner. In 2011, in running the village administration, the village of Sigalapang Julu made good progress, both in terms of development, community participation, a high level of democracy, and very satisfactory services to the community. such as community participation in the administration of government and village development, in the case of a policy or regulation that exists in the village, it is always discussed with village community members who are open (transparent) so that the whole community can know. In running the government, it always involves the whole community with access to and control over village development and governance, which is democratic in nature where there is no power from elite village apparatus, such as village heads and BPD, so that all community interests are achieved.

The economic level of the villagers is increasing because of the produce that is managed by the community members with the help of the village apparatus, such as the village head. The relationship between the Village Head, BPD, and the community is closely intertwined on the principle of kinship, the services of the village apparatus are very satisfying for the community, such as managing ID cards, distributing RASKIN (rice for poor people), and any problems that occur are always resolved amicably, with the decision of the village head, to overcome the occurrence of prolonged conflicts and so that prosperity and peace can be established in the village

This can work because the village government actually implements the principles of good governance. So it can be seen with progress both politically, economically and socially, where prosperity, high community participation, democratic governance, development and peace have been achieved by the village of Sigalapang Julu. The leadership of the village head referred to here is how the village head of Sigalapang Julu can run village government with transparency, accountability, responsiveness, democracy, and good public services.

2. RESEARCH METHOD

The research that will be carried out by the author applies a qualitative descriptive research method that is descriptive of the issues raised and then translated based on the theory used in the study. This research is to provide a more detailed description of a symptom or phenomenon.

2.1 Types of research

This study is based on qualitative research, the application of this qualitative research is a methodological consequence of the use of descriptive methods. Qualitative research can be defined as a series of activities or processes of gathering information from normal conditions in the life of an object, connected with problem solving, both from a theoretical and practical point of view.

2.2 Tehcnik Data Collection

The technique used by the author in conducting this research is to use qualitative research techniques, by collecting primary and secondary data sources:

1. Primary data, namely data obtained from field research by conducting interviews, in this study the interviews were conducted directly, namely face to face, meaning that the researcher faced directly with the object to ask questions orally which had been prepared by the researcher and the answers were then recorded by the researcher. carried out directly on related parties and can assist the research process, such as several people from the BPD, the Village Secretary, several community leaders, such as Hatobangan and Naposo Nauli Bulung.
2. Collecting secondary data, namely library research, namely reference data that has been written and processed by others in the form of documents, books, print media, internet and others that can assist researchers in conducting research.

2.3 Teknik Data Analysis

The data analysis technique used in this study is a qualitative descriptive data analysis technique, where this technique describes the existing data and then analyzes it in order to obtain a clear picture of the object to be studied and then draw conclusions.

3. RESULTS AND RESEARCH

3.1 Leaderinan village head

In realizing good governance, the leadership of the village head is very influential, considering the very heavy duties and obligations of the village head, it is very necessary to have certain requirements to become a village head, in addition to those specified in the law, the ability to become a village head is also required. in carrying out their capabilities. Leadership, in general, is the ability of a leader to influence others, so that other people follow what the leader wants. The leadership of the village head is basically how the village head can coordinate all the interests of the village community in every decision making.

From the duties and obligations contained in government and regional regulations, it is the same as the tasks carried out by the village head of Sigalapang Julu, namely carrying out his duties in accordance with the laws and regulations, but his approach to the community must be more applied, because it is closer to the community. In Sigalapang Julu village, the village head knows better what the community needs, and so that the community feels cared for by the village government. In realizing good governance, the leadership of the village head becomes one of the important actors, where the leadership of the village head is expected to be a role model and can run village government to a better level. Therefore, the village head must be able to carry out his duties and obligations as well as his function as a leader. In creating good governance, the village government must be able to adhere to the principles of good governance. In carrying out these principles, the village head becomes the main factor for good governance.

1. Leaderinan village head in running an open government (transparency)

Open government (transparency), is the goal of all villagers, where the government run by the government can be controlled by the community, and can be known by all citizens of the community to what extent the performance by government officials is. Democracy is one of the factors that support openness (transparency) towards the government run by a country, in order to create prosperity, and common goals between community members and village government. In realizing good governance, it is also one of the concepts to support the creation of good governance in the village. Therefore, the role of the village head becomes the main factor to support the creation of good governance in the village. Therefore, the researcher conducted research on the leadership role of the village head, how his role was in creating a transparent, open government (transparency).

In the research conducted by the author and from the data obtained from interviews, it is concluded that there are several approaches taken by the village head of Sigalapang Julu in running the village government so that it runs well and openly, based on the results of research conducted by interviews with various parties such as interviews conducted by the researcher on Mr. Agus Salam, with the following answer: "Mr. Agus Salam explained that in carrying out his function as village head, the village head always maintains harmony in the community with government officials, such as always conducting socialization to the community of every regulation that will be set in the

village, more down to the field to find out the problems that arise. is in the village of Sigalapang Julu, never favoritism in doing the rules that will be made, between the banjar (hamlet) with one another have the same rules. However, before implementing the regulation, the village head always involves all community leaders with a public discussion that is open to every member of the community, and is free to express opinions. After that, it is only considered before the regulation is implemented. both with regard to community services and development in the village must be known to the community. The contents of decisions and reasons for making village policies are always explained in advance to the community, or attached to information boards, so that the community clearly knows the intent and purpose of a policy.

In clarifying the information obtained from the results of interviews conducted with Mr. Agus salam, the author received the same information regarding the role of village heads in running good governance openly. Namely from the results of interviews with Bpk. Suton Dly, by stating the same thing, with the following interview results:

"In running the government, the village head always orders the village apparatus, and the BPD to carry out socialization, either directly or indirectly, for example by posting a policy that will be carried out on the information board. can clarify what policies will be made, with discussions or general deliberation conducted by the village head, openly. The village head always advises his subordinates to always carry out their respective duties openly to the community. Not infrequently the village head also comes down directly to provide socialization to the community".

That is also the answer from Mr. Amran said that the village head always played an active role in providing information to the community about a policy or other interests in running the village government. by dividing the work among his subordinates in order to run the government openly, just like one family. Below are the results of an interview with him:

"In carrying out good governance, the village head always recommends that the village government apparatus always run it openly, with the aim that the whole community can know what policies and regulations will be made in the village regulations. community members, before an agreement is obtained from all elements of the community who are present at the deliberation, the policy will not be determined. In terms of gathering the community at the meeting, the village government first announced it to the community, both orally and in writing. because the leadership of the village head of Sigalapang Julu has high authority and is liked by the community and village officials. Therefore, the village head must really have high authority, ideas, and insight, and a good approach to all parties he leads". With the same question, Mr. Kamaluddin, as a hatobangon or religious leader, also said that the leadership role of the village head was very large in running the village government openly and not covered up by always providing information to residents about any policies and regulations that would be made. Here is his statement: as a hatobangon or religious figure also said that the leadership role of the village head was very large in running the village government openly and not covered up by always providing information to the residents of any policies and regulations that would be made. Here is his statement: as a hatobangon or religious figure also said that the leadership role of the village head was very large in running the village government openly and not covered up by always providing information to the residents of any policies and regulations that would be made. Here is his statement: "The responsibility of the village head is very large in terms of running an open government of what will be determined in the village by providing information to all members of the community, both orally and in writing. And always invite the community to take part in deliberation in the deliberation forum which will be carried out openly at the village head's office. The village head also always asks community leaders and community members about how well they carry out the village regulations. His democratic and authoritative leadership style makes him easy to obey and favored by village officials and villagers to run an open village government".

From the results of interviews obtained by the author, that the village head of Sigalapang Julu has a democratic leadership style and has high authority in the eyes of the village government apparatus, both BPD, and the people of Sigalapang Julu. In running an open government the village head has a very important role to be able to run it openly and cleanly, by always paying attention to the performance of the village government apparatus, and giving freedom to the community to participate in it, and more importantly always providing clear and clear information. real to the

community so that there is no mutual suspicion. In this case, the village head must be able to become a role model for the village government apparatus, so that they are willing to openly and honestly provide the information needed by the village community. Efforts to establish a transparent society, direct communication forums with executives and legislatures, forums for communication and information across actors both through print media, verbally and electronically, are real examples of the principles of openness and transparency. The absence of openness and transparency in government affairs will lead to misunderstandings of the various village policies that are made. In running the village government, the village head of Sigalapang Julu implements the principles of good governance, namely running an open government (transparency).

2. Leader the role of the village head in realizing good governance by increasing community participation.

Participation is one of the elements to support development in government, both economic, political and social development. The participation of the village community in this case is very much needed by the village government, in creating good governance, in order to create equality between the community and village government officials. To achieve common goals, for the realization of prosperity in the community, and create democracy in the village, participation is very important, because with community participation, the village will progress more quickly, both in terms of economy, social and politics.

Community involvement in decision-making either directly or indirectly, namely through institutions that can channel their aspirations. In order to achieve a common goal, participation must be built on the basis of freedom of association and speech, as well as constructive participation. the village government of Sigalapang Julu, the participation of the village community in running the village government is very high and the community is very interested in actively participating in providing their participation.

To increase this participation, the role of the village head is as the main booster in increasing the participation of the villagers he leads. which is good in the village of Sigalapang Julu. The two approaches are approaches based on the principle of kinship, which make the community really the foundation for carrying out village government, with cooperation between the village government apparatus of Sigalapang Julu. And secondly, through open meetings or open discussions between the community and village officials,

There are two (2) approaches taken by the village head in increasing village community participation, namely conducting deliberation or discussion and mentoring, such as providing teaching about the need for community participation in running village governance. village administration, as well as on regulations based on the law, as well as the principles for the realization of good governance, free from corruption, collusion, and nepotism.

3. Leader the role of the village head in running the village government with a fair law (Rule of Law).

Rule of law, in the provision of public services and in the implementation of development there are often violations of the law, such as the most popular nowadays, namely the abuse of power in the form of KKN, as well as violations of human rights. In this case, anyone who violates it must be processed and dealt with legally or in accordance with the provisions of the applicable laws and regulations. The tangible manifestation of this principle includes efforts to empower law enforcement agencies, resolve cases of KKN and human rights violations, increase awareness of human rights, increase legal awareness, and develop a legal culture. The non-applicability of the rule of law will create uncertainty in the administration of government. Therefore, the role of the village head is very important in enforcing fair laws in running village government, for example in terms of village development. The village head of Sigalapang Julu gave freedom to every community to come to convey what shortcomings and problems were faced by the community members.

That is, all can be obtained through discussion forums and deliberations held by the village head. By providing legal awareness to the community, it will be able to increase community participation in understanding a law by itself. In carrying out a fair law in terms of service to the village community, the village head always orders the village apparatus to be able to serve the community well and fairly, not to discriminate between the services provided to the community, but equality to

all parties who need these services, for example not prioritizing people close to the village head and other village officials. And in carrying out justice in terms of village development,

This explanation is obtained from the results of interviews conducted by researchers with various parties who know for sure the leadership of the village head, namely, as explained by the head of the BPD, who said that: "in running village government, both in terms of service, development, politics, and village law, the village head gives some authority to religious leaders, or community leaders, so that they can introspect the mistakes of the village apparatus, as well as the village head himself, in running the government the village head does not want any favoritism to the community in terms of services, such as the distribution of RASKIN to community members poor, the village head actually collects data on who is entitled to receive it, and in carrying out village development, the village head always conducts deliberations with community leaders from various alleys/banjars in order to provide advice, and to be open so that there are no misunderstandings between the various parties".

This is also with the results of interviews with community leaders, who said that village heads in running the government always prioritized justice in providing services, and village development, and also gave authority to religious leaders, and the community to be able to introspect the leadership of the village head, and government officials. village, in order to provide fair services and policies to the community. For example, giving religious leaders and community leaders whether a policy does not violate or injure village customs, and can stop the policy if it is not in the interests of the community. Here is his answer;

4. Leaderthe role of the village head in creating good governance in the village, based on the duties and obligations stipulated in government law.

The village head is a government tool, a regional government tool, and a village government tool that leads the implementation of village government. The village head is the leader and person in charge of village administration. The village head acts as an executive institution in the village government to be able to run the village government. The village head is responsible to the village consultative body (BPD) as a legislative institution that functions as a supervisor for the village government. The leadership of the village head is basically how the village head can coordinate all the interests of the village community in making decisions. Every village head will succeed if in his leadership he pays attention to the voice of the community led democratically, that is, openly, responsible for making decisions based on the results of the agreement for the benefit of the community, with the concept of good governance, namely transparency, accountability, responsiveness and community participation while providing good services. Therefore, the role of the village head is very decisive in empowering all the potential they have for village progress, community welfare and the realization of good governance. increase community participation in building the village of Sigalapang Julu. In realizing good governance in the village of Sigalapang Julu, the village head of Sigalapang Julu actually carries out his duties and obligations as the village head, by providing free and understandable information to the public. The leadership style of the Sigalapang Julu village head which is democratic in nature makes the government open, by giving all elements of society the opportunity to participate in running the village government.

This data is obtained from the results of interviews with various parties as follows: Bpk. Amran Hsb said that "the village head of Sigalapang Julu knows very well what duties and obligations the village head must carry out, as regulated in government regulations. Therefore, the village head of Sigalang Julu always approaches the community with a variety of approaches, such as a familial approach, for example conducting discussions, about the shortcomings that exist in the village, and in that discussion the village head will invite community participation to participate, but The discussion is not only held at the village head's office, but can also be held at stalls in this village, for example during work breaks, such as people returning from the fields, and so on".

In responding to the results of interviews that have been carried out with the village secretary, the researcher also conducted an interview with one of the community leaders, with the results of the interview, namely by asking the same questions as above, that he also said the same thing, below are the results of the answers from Mr. Sultan. "That the village head always invites community discussions about development, and expects community involvement in running village government actively, so that the community feels very important in the progress of Sigalapang Julu village". To

clarify the results of the interview from Bpk. Suton and Mr. Amran the researcher also interviewed the community/social leader, Sigalapang Julu village who said that,

"In carrying out the duties and obligations of the village head, the village head always plays an active role in carrying out his duties by looking at what problems his community members face, and carrying out village development programs, which are compiled in the village RPJM. In establishing regulations and policies within the village, the village head always expects the participation of the community, as well as the village apparatus, and the BPD, by always maintaining communication with the entire village community.

5. Leaderthe assistance of the village head in improving public services (responsiveness).

To find out the leadership role of the village head in improving public or community services, the author conducted interviews to get answers that match this question, below are answers from informants who have been interviewed. "In improving the quality of service to the community, the role of the village head of Sigalapang Julu, the main thing is to increase human resources in the village apparatus, to be able to balance the many needs of the community. And the village head prioritizes the ability of the village apparatus so that they can participate as much as they can in running the village government. By providing space for the community to be able to provide information or obtain information on all complaints faced by the community, for example holding a board or suggestion box in the village, with the aim that the community can convey their inspiration. In responding to the needs of the community, the village head motivates the village apparatus to be responsive in responding to the needs of the village community. However, not only responding to problems, the village head immediately opened a discussion forum or deliberation from the village apparatus, BPD, and community leaders. Immediately take concrete actions, such as irrigation policies to farmers' rice fields, and building ditches in villages, bridges, and even roads in villages". however, the village head immediately opened a discussion forum or deliberation from the village apparatus, BPD, and community leaders. Immediately take concrete actions, such as irrigation policies to farmers' rice fields, and building ditches in villages, bridges, and even roads in villages". however, the village head immediately opened a discussion forum or deliberation from the village apparatus, BPD, and community leaders. Immediately take concrete actions, such as irrigation policies to farmers' rice fields, and building ditches in villages, bridges, and even roads in villages".

This is also what the village head of Sigalapang Julu said, "The village head always motivates his subordinates, by approaching them slowly and seeing the abilities of their subordinates, so that they can carry out their respective tasks. In carrying out services to the village community, the village head does not play with his position as a leader, by providing space and place to the village community in terms of being able to serve the village community. In responding to community complaints, the village head continues to conduct general discussions or deliberation in solving problems that exist in the village. Such as the construction of ditches, street lights, roads, and bridges in the village. The role of the village head in improving services to the community can be said that the village head is the most important actor in improving these services. Because the village head can guide his subordinates in carrying out their duties.

As for the form of village government services, to the community, among others, if the community in question needs services, for example improvements in agriculture, the village government officials make every effort to provide services to residents who need them, such as repairing irrigation to residents' rice fields, providing fertilizers. against the residents, because the farmers' crop failure is not just a mistake, but it also depends on how the village government provides the services needed by the villagers.

What one of the villagers, namely Bpk. Sulton, with the results of the interview: "The service provided by the village apparatus is very satisfying, because the village apparatus is always responsive to problems that exist in the village, such as repairing rural roads, constructing ditches within the village, building bridges, and repairing rice fields irrigation, and providing fertilizer assistance to farmers, because this kind of service is really needed by the village community, because the failure of farmers is not just a mistake, and not only that in providing services to the community, for example the distribution of Raskin, always on time, making other documents".

6. Leaderinan village head in carrying out development and improving community welfare.

In order to improve its performance, governance requires appropriate structural support. Therefore, both central and regional governments from time to time must always assess the support of the existing structure, make structural changes in accordance with the demands of change such as rearranging the overall institutional structure and preparing more precise positions and functions. In addition, the existing government must always strive to achieve optimal results by utilizing available funds and other resources efficiently. In this case, there must be an effort to always assess the level of effectiveness and efficiency of the use of available resources. Failure to apply the principles of effectiveness and effectiveness will result in a waste of finances and existing resources.

In terms of developing the village and prospering the villagers, the village head invites the community to participate in community development, by donating both physically and materially. However, the main benchmark for village heads is funds from local governments, which are listed in the RPJM of Sigalapang Julu village. And not only from that, the village head also invites cooperation between the private sector and the community, such as providing donors in building bridges that connect villages, working with land owners to be able to employ people who do not have jobs. This was conveyed from various parties interviewed. In clarifying the results of interviews that have been concluded, the following is the content of interviews with respondents, as said by the head of the BPD, "That in developing a village,

From the results of interviews that have been carried out, it can be concluded that the role of the village head in the development and welfare of the residents is very large, namely through building cooperation between the private sector or land owners and community members, by utilizing the results of the earth that is in the village. In carrying out the leadership of the village head In order to realize good and open government, by increasing the participation of the people of Sigalapang Julu village, the village head has several approaches taken to the community and its government apparatus, for the sake of development and democracy in the village, from the results of interviews conducted, in improving community welfare and implementing development in the village with the development of the community economy through PNPM.

The effectiveness of the community in a program and policy as well as policies regarding implementation in village development efforts cannot be separated from community participation to obey or carry out existing regulations. Village development should have the right target, so that limited resources can be utilized effectively and efficiently. Some of the programs that are running in developing village progress in the village of Sigalapang Julu, among others. Community Economic Development, namely managing all economic potential that controls the livelihood of many people, especially the residents of Sigalapang Julu village. village government, to be given to villagers, to be able to help the community's economy, especially for housewives.

4. CONCLUSION

From the research results obtained by the researchers, it can be concluded as follows: In running the village government of Sigalapang Julu, village community participation is very active in village governance, both in terms of economic, social, and political. In realizing good governance, the village head of Sigalapang Julu has an active role in increasing village community participation, by taking approaches by providing lessons through discussions or deliberation conducted in the village. The village head of Sigalapang Julu carries out his role in realizing an open and transparent government, with a democratic leadership style. And so far it is still successful in applying the principles of Good Governance. In running the village government, the village head of Sigalapang Julu applies a democratic leadership style. In formulating a policy the village head of Sigalapang Julu always prioritizes deliberation or general discussion with the village community, to get approval and so that it can be implemented. In creating equality and good governance, the village head has the authority and delegates to village community leaders to be able to run evenly and there is mutual control between the community and village government officials.

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